

Financial Statements

***Algonquin Nation Human  
Resources and Sustainable  
Development Corporation***

March 31, 2024

**Table of content**

|                               | <b><i>Page</i></b> |
|-------------------------------|--------------------|
| Independent Auditor's Report  | 1                  |
| Statement of operations       | 3                  |
| Changes in Net Assets         | 4                  |
| Balance Sheet                 | 5                  |
| Statement of cash flows       | 6                  |
| Notes to Financial Statements | 7                  |
| Additional Information        | 13                 |

## Independent Auditor's Report

To the directors of  
ALGONQUIN NATION HUMAN RESOURCES AND SUSTAINABLE DEVELOPMENT CORPORATION

### *Opinion*

We have audited the financial statements of ALGONQUIN NATION HUMAN RESOURCES AND SUSTAINABLE DEVELOPMENT CORPORATION, which comprise the balance sheet as at MARCH 31, 2024, and the statements of operations, changes in net assets and cash flows for year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at MARCH 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards for non-for-profit organizations « PSASNPO ».

### *Basis for opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Emphasis of matter*

We draw your attention to the fact that no budget figures are presented, even though it is a requirement of the PSASNPO.

Our opinion is not modified in respect of these matters.

### *Responsibilities of management and those charged with governance for the financial statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

## Independent Auditor's Report (continued)

### *Auditor's responsibilities for the audit of the financial statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also :

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control;
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to event or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future event or conditions may cause the organization to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



---

Christine Noël CPA inc.  
Christine Noël CPA auditrice  
Amos, 2 décembre 2024

# **Algonquin Nation Human Resources and Sustainable Development Corporation**

Statement of operations

For the year ended March 31, 2024

|                                                                                   | 2024             | 2023             |
|-----------------------------------------------------------------------------------|------------------|------------------|
|                                                                                   | \$               | \$               |
| <b>REVENUES</b>                                                                   |                  |                  |
| <i>Grants</i>                                                                     |                  |                  |
| Ministère du travail, de l'emploi et de la solidarité sociale                     | 228 992          | 277 761          |
| Employment and social development Canada (ESDC) - Consolidated revenue Fund (CRF) | 1 575 058        | 1 169 448        |
| Employment and social development Canada (ESDC) - Employment Insurance Fund (EIF) | 248 245          | 248 245          |
| Deferred revenue from previous year                                               | 1 478 445        | 1 182 098        |
| Deferred revenue to following year                                                | (1 799 643)      | (1 478 445)      |
|                                                                                   | <u>1 731 097</u> | <u>1 399 107</u> |
| <i>Other revenues</i>                                                             |                  | -                |
| Administration fees                                                               | 9 197            | 8 500            |
| Reimbursement of expenses                                                         | 13 081           | 2 559            |
| Other revenues                                                                    | 19 858           | 16 675           |
|                                                                                   | <u>1 773 233</u> | <u>1 426 841</u> |
| <b>CHARGES</b>                                                                    |                  |                  |
| ADMINISTRATION COST (Note 11)                                                     | 413 718          | 328 427          |
| PROJECTS COST (Note 12)                                                           | 1 355 047        | 1 112 170        |
|                                                                                   | <u>1 768 765</u> | <u>1 440 597</u> |
| <b>EXCESS (INSUFFICIENCY) OF REVENUES OVER EXPENSES</b>                           | <u>4 468</u>     | <u>(13 756)</u>  |

The accompanying notes are an integral part of these financial statements.

**Algonquin Nation Human Resources and  
Sustainable Development Corporation**

Changes in net Assets

For the year ended March 31, 2024

|                                                     | Invest-<br>ment in<br>capital<br>assets | Unres-<br>tricted | 2024<br>\$ | 2023<br>\$ |
|-----------------------------------------------------|-----------------------------------------|-------------------|------------|------------|
| BALANCE, BEGINNING OF THE YEAR                      | 1 301                                   | (14 550)          | (13 249)   | 507        |
| Correction of prior-year errors                     |                                         | 14 491            | 14 491     | -          |
| RESTATED BALANCE                                    | 1 301                                   | (59)              | 1 242      | 507        |
| EXCESS (INSUFFICIENCY) OF REVENUES<br>OVER EXPENSES | (1 301)                                 | 5 769             | 4 468      | (13 756)   |
|                                                     | -                                       | 5 710             | 5 710      | (13 249)   |
| NET INVESTMENT IN FIXED ASSETS                      | -                                       | -                 | -          | -          |
| BALANCE, END OF YEAR                                | -                                       | 5 710             | 5 710      | (13 249)   |

The accompanying notes are an integral part of these financial statements.

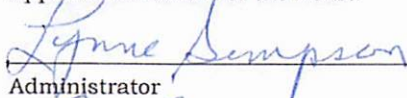
# **Algonquin Nation Human Resources and Sustainable Development Corporation**

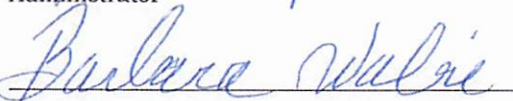
Balance Sheet  
March 31, 2024

|                                                   | 2024             | 2023             |
|---------------------------------------------------|------------------|------------------|
|                                                   | \$               | \$               |
| <b>CURRENT ASSETS</b>                             |                  |                  |
| Cash                                              | 1 816 922        | 1 527 953        |
| Accounts receivable (Note 3)                      | 125 508          | 29 012           |
| Prepaid expenses (Note 4)                         | 14 639           | 147              |
|                                                   | <u>1 957 069</u> | <u>1 557 112</u> |
| <b>CAPITAL ASSETS (Note 5)</b>                    | -                | 1 301            |
|                                                   | <u>1 957 069</u> | <u>1 558 413</u> |
| <b>CURRENT LIABILITIES</b>                        |                  |                  |
| Accounts payable and accrued liabilities (Note 6) | 151 716          | 93 217           |
| Deferred revenue to following year (Note 7)       | 1 799 643        | 1 478 445        |
|                                                   | <u>1 951 359</u> | <u>1 571 662</u> |
| <b>NET ASSETS (NEGATIVE)</b>                      |                  |                  |
| Investment in capital assets                      | -                | 1 301            |
| Unrestricted (negative)                           | 5 710            | (14 550)         |
|                                                   | <u>5 710</u>     | <u>(13 249)</u>  |
|                                                   | <u>1 957 069</u> | <u>1 558 413</u> |

The accompanying notes are an integral part of these financial statements.

Approved on behalf of the Board

  
\_\_\_\_\_  
Administrator

  
\_\_\_\_\_  
Administrator

# **Algonquin Nation Human Resources and Sustainable Development Corporation**

Statement of cash flows

For the year ended March 31, 2024

|                                                                     | 2024      | 2023      |
|---------------------------------------------------------------------|-----------|-----------|
|                                                                     | \$        | \$        |
| <b>OPERATING ACTIVITIES</b>                                         |           |           |
| Excédent (insuffisance) des produits sur les charges                | 4 468     | (13 756)  |
| <i>Non-cash items :</i>                                             |           |           |
| Amortization of capital assets                                      | 1 301     | 12 938    |
|                                                                     | 5 769     | (818)     |
| <i>Net change in non-cash items related to operating activities</i> |           |           |
| Accounts receivable                                                 | (96 496)  | 7 932     |
| Prepaid expenses                                                    | (14 492)  | 672       |
| Accounts payable and accrued liabilities                            | 58 499    | (41 619)  |
| Deferred revenue                                                    | 321 198   | 296 347   |
| Correction to prior year                                            | 14 491    | -         |
|                                                                     | 288 969   | 262 514   |
| <b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>                      | 288 969   | 262 514   |
| <b>BEGINNING CASH AND CASH EQUIVALENTS</b>                          | 1 527 953 | 1 265 439 |
| <b>ENDING CASH AND CASH EQUIVALENTS</b>                             | 1 816 922 | 1 527 953 |
| <br>Cash and cash equivalents consist of the following: :           |           |           |
| Cash                                                                | 1 816 922 | 1 527 953 |
|                                                                     | 1 816 922 | 1 527 953 |

**Les notes complémentaires font partie intégrante des états financiers.**

# ***Algonquin Nation Human Resources and Sustainable Development Corporation***

Notes aux états financiers

Le March 31, 2024

---

## **1 STATUS AND NATURE OF ACTIVITIES**

The organization is incorporated under the *Canada Not-for-profit Corporations act* and is a non-profit entity. It serves as an agency for the delivery of human resources development programs and sustainable development programs pursuant to federal and other local authorities to promote capacity building and sustainable employment development activities for the members of Timiskaming First Nation.

## **2 ACCOUNTING POLICIES**

### **Accounting standards**

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-Profit organizations, and the following significant accounting policies have been applied:

### **Use of estimates**

When preparing financial statements, management is required to make estimates and assumptions concerning the following items :

- amounts reported as income and expenses for the year;
- amounts reported under assets and liabilities;
- disclosures of contingent assets and liabilities at the balance sheet date.

Assumptions are based on a number of factors, including experience, current events or actions that may be taken in the future, and other assumptions that are believed to be reasonable under the circumstances. Estimates are reviewed periodically, and any adjustments made are reflected in income for the year in question. These estimates are subject to measurement uncertainty, and actual results may differ from these estimates. The organization uses estimates when accounting for certain items, such as the useful life of property, plant and equipment, the provision for bad debts.

### **Cash and cash equivalents**

The organization's policy is to present bank balances under cash and cash equivalents, including bank overdrafts when bank balances that fluctuate frequently from being positive to overdrawn, and term deposits with a maturity period of three months or less from the date of acquisition.

### **Capital assets**

Capital assets are accounted for at cost. Amortization is calculated on their estimated useful life using the straight line method at the following rates :

|                    |         |
|--------------------|---------|
| Computer equipment | 3 years |
| Equipment          | 5 years |
| Office furnitures  | 5 years |

When the organization determines that an item of property, plant and equipment no longer has any long-term service potential, the excess of its net book value over its residual value is expensed in the statement of earnings.

# **Algonquin Nation Human Resources and Sustainable Development Corporation**

Notes aux états financiers

Le March 31, 2024

---

## **2 ACCOUNTING POLICIES (CONTINUED)**

### **Recognition of contributions**

The organization follows the deferred method of accounting for contributions. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Contributions received as endowments are recognized as direct increases in net assets.

### **Financial instruments**

#### *Initial and subsequent measurement*

The organization initially measures its financial assets and liabilities at fair value, except in the case of certain related party transactions, which are measured at carrying value or exchange value as appropriate. It subsequently measures all its financial assets and liabilities at cost or amortized cost.

Financial assets measured at amortized cost on a straight-line basis comprise cash, term deposits and trade and other receivable

Financial liabilities measured at amortized cost on a straight-line basis comprise bank overdraft, bank loan, accounts payable and long-term debt, as well as redeemable preferred shares, which are presented as liabilities.

#### *Transaction costs*

For financial instruments subsequently measured at fair value, transaction costs are expensed as incurred. Transaction costs relating to financial instruments subsequently measured at amortized cost are recorded at the initial cost of the financial asset or liability and recognized in income over the term of the instrument using the straight-line amortization method.

#### *Depreciation*

For financial assets measured at cost or amortized cost, the organization determines whether there is any indication of impairment. If so, and if the organization determines that there has been a material adverse change during the year in the timing or amount of expected future cash flows, an impairment loss is recognized in income. A previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset cannot exceed what it would have been on the reversal date had the impairment never been recognized. The reversal is recognized in the income statement.

# **Algonquin Nation Human Resources and Sustainable Development Corporation**

Notes aux états financiers

Le March 31, 2024

## **3 ACCOUNTS RECEIVABLE**

|                                                               | 2024           | 2023          |
|---------------------------------------------------------------|----------------|---------------|
|                                                               | \$             | \$            |
| Advances to participants, employees and promoters             | 8 476          | 29 012        |
| Grants receivables :                                          |                |               |
| Employment and social development Canada                      | 71 296         | -             |
| Ministère du travail, de l'emploi et de la solidarité sociale | 45 736         | -             |
|                                                               | <u>125 508</u> | <u>29 012</u> |

## **4 PREPAID EXPENSES**

|               | 2024          | 2023       |
|---------------|---------------|------------|
|               | \$            | \$         |
| Insurance     | 14 492        | -          |
| Other expense | 147           | 147        |
|               | <u>14 639</u> | <u>147</u> |

## **5 FIXED ASSETS**

|                    |         |                      | 2024         | 2023         |
|--------------------|---------|----------------------|--------------|--------------|
|                    |         |                      | \$           | \$           |
|                    | Coût    | Amortissement cumulé | Valeur nette | Valeur nette |
| Computer equipment | 85 339  | 85 339               | -            | -            |
| Equipment          | 52 373  | 52 373               | -            | 1 301        |
| Office furniture   | 23 023  | 23 023               | -            | -            |
|                    | 160 735 | 160 735              | -            | 1 301        |

## **6 ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

|                                       | 2024           | 2023          |
|---------------------------------------|----------------|---------------|
|                                       | \$             | \$            |
| Accounts payable                      | 133 077        | 83 433        |
| Vacations accrual                     | 4 087          | -             |
| Payable to be returned to the state : |                |               |
| Salary remittances                    | 14 552         | 9 784         |
|                                       | <u>151 716</u> | <u>93 217</u> |

# Algonquin Nation Human Resources and Sustainable Development Corporation

Notes aux états financiers

Le March 31, 2024

## 7 DEFERRED REVENUE TO FOLLOWING YEAR

|                                 | Schedule | 2024             | 2023             |
|---------------------------------|----------|------------------|------------------|
|                                 |          | \$               | \$               |
| Admin Non agreement             | 1        | -                | 18 307           |
| Community Foundations of Canada | 2        | -                | 30 000           |
| CRF Child care FNICCI           | 4        | 2 858            | 1 556            |
| Child care - I.E.L.L.C.         | 5a       | 961 621          | 624 049          |
| I.E.L.C.C. - R&R                | 5b       | -                | 32 291           |
| I.E.L.L.C. - Infrastructure     | 5c       | 7 286            | -                |
| I.E.L.L.C. - Additional funding | 5d       | 103 806          | 103 806          |
| Learning Centre                 | 6        | 322 609          | 274 197          |
| CRF administration              | 7        | 50 557           | 34 184           |
| CRF Core                        | 8        | 43 653           | 33 397           |
| CRF Partnership                 | 9        | 10 784           | 4 499            |
| CRF Labour Market               | 10       | 277 155          | 294 227          |
| EIF Administration              | 11       | 19 314           | 16 390           |
| EIF Labour Market               | 12       | -                | 11 542           |
|                                 |          | <u>1 799 643</u> | <u>1 478 445</u> |

## 8 CONTINGENCIES

The sales tax treatment of the organization can be challenged by the authorities. It is currently impossible to assess the outcome of this issue. The accounting of the amounts, if any, will be made upon the outcome of this analysis.

## 9 FINANCIAL INSTRUMENTS

Through its financial instruments, the Group is exposed to a variety of risks, although it is not exposed to any concentrations of risk. The main ones are detailed below :

### Liquidity risk

Liquidity risk is the risk that the organization will encounter difficulties in meeting commitments related to its financial liabilities. The organization is exposed to this risk principally with respect to its long-term debt, its retractable shares presented as liabilities, and its accounts payable.

### Credit risk

Credit risk is the risk that a party to a financial asset will fail to discharge an obligation and cause the entity to incur a financial loss. The entity's credit risk arises mainly from trade receivables and notes receivable. The entity grants credit to its customers in the normal course of business.

# **Algonquin Nation Human Resources and Sustainable Development Corporation**

Notes aux états financiers

Le March 31, 2024

## **9 FINANCIAL INSTRUMENTS (continued)**

### **Interest rate risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in interest rates. The entity is exposure to interest rate risk in respect of both its fixed-rate and variable-rate financial instruments. Fixed-rate instruments expose the entity to fair value risk, since fair value varies inversely with changes in market interest rates. Variable interest rate instruments subject the entity to fluctuations in the related future cash flows.

## **10 COMPARATIVE FIGURES**

For purposes of comparison with the current year, certain prior-year figures have been reclassified.

## **11 ADMINISTRATION COSTS**

|                                       | 2024           | 2023           |
|---------------------------------------|----------------|----------------|
|                                       | \$             | \$             |
| Salaries and fringe benefits          | 266 253        | 193 127        |
| Amortization of fixed assets          | 1 301          | 12 938         |
| Advertising, awareness and promotion  | 7 173          | 8 645          |
| Cleaning and repairs                  | 9 743          | 14 370         |
| Insurance                             | 16 159         | 16 418         |
| Interests and bank charges            | 199            | 282            |
| Office furniture                      | 26 442         | -              |
| Office supplies, postage and delivery | 13 942         | 9 287          |
| Professional fees                     | 12 647         | 20 784         |
| Remote working allowance              | -              | 3 600          |
| Rent                                  | 16 881         | 14 702         |
| Rental of equipment                   | 5 067          | 3 385          |
| Telecommunications                    | 11 536         | 9 607          |
| Training expenses                     | 2 915          | 2 678          |
| Travel and accomodation               | 22 332         | 18 604         |
|                                       | <u>413 718</u> | <u>328 427</u> |

# **Algonquin Nation Human Resources and Sustainable Development Corporation**

Notes aux états financiers

Le March 31, 2024

## **12 PROJECT COSTS**

|                                       | 2024             | 2023             |
|---------------------------------------|------------------|------------------|
|                                       | \$               | \$               |
| Salaries and fringe benefits          | 84 070           | 82 855           |
| Participants allowances               | 312 847          | 420 229          |
| Administration fees                   | 10 563           | 9 249            |
| Advertising, awareness and promotion  | 1 167            | 1 947            |
| Child care expenses                   | 2 113            | 2 155            |
| Cleaning and repairs                  | 449 143          | 31 709           |
| Energy                                | 5 532            | 5 327            |
| Interests and bank charges            | -                | 1 398            |
| Maintenance and repairs               | 14 393           | 19 118           |
| Office furniture                      | 5 653            | 15 372           |
| Office supplies, postage and delivery | 64 061           | 81 074           |
| Professional fees                     | 240 395          | 217 442          |
| Rent                                  | 17 528           | 19 878           |
| Rental of equipment                   | -                | 1 300            |
| Telecommunications                    | 10 107           | 9 233            |
| Training expenses                     | 118 161          | 175 726          |
| Travel and accomodation               | 19 314           | 18 158           |
|                                       | <u>1 355 047</u> | <u>1 112 170</u> |

***Algonquin Nation Human Resources and  
Sustainable Development Corporation***

Additional information

For the year ended March 31, 2024

---

Statements of earning by projects

Unaudited

# **Algonquin Nation Human Resources and Sustainable Development Corporation**

Additional information

For the year ended March 31, 2024

## **Schedules**

### **Admin - Non agreement - Schedule 1**

|                                       | 2024          | 2023            |
|---------------------------------------|---------------|-----------------|
|                                       | \$            | \$              |
| <b>REVENUES</b>                       |               |                 |
| Administration fees                   | 9 197         | 8 500           |
| Reimbursement of expenses             | 13 081        | 2 559           |
| Other revenues                        | 19 857        | 16 326          |
| Transfer from (to) another schedule   | (18 412)      | -               |
| Deferred revenue from previous year   | 18 307        | 6 479           |
| Deferred revenue to following year    | -             | (18 307)        |
|                                       | <u>42 030</u> | <u>15 557</u>   |
| <b>ADMINISTRATION COSTS</b>           |               |                 |
| Salaries and fringe benefits          | 26 285        | 6 494           |
| Amortization of fixed assets          | 1 301         | 12 938          |
| Advertising, awareness and promotion  | 3 061         | 2 987           |
| Insurance                             | -             | 801             |
| Interests and bank charges            | 10            | 20              |
| Office supplies, postage and delivery | 60            | 103             |
| Professional fees                     | -             | 3 549           |
| Travel and accomodation               | 5 717         | 560             |
|                                       | <u>37 562</u> | <u>27 452</u>   |
| <b>PROJECT COSTS</b>                  |               |                 |
| Administration fees                   | -             | 318             |
| Interests and bank charges            | -             | 1 398           |
| Office supplies, postage and delivery | -             | 145             |
|                                       | <u>-</u>      | <u>1 861</u>    |
| Surplus (deficit) for the year        | <u>4 468</u>  | <u>(13 756)</u> |

### **Community Foundations of Canada - Schedule 2**

|                                     | 2024     | 2023     |
|-------------------------------------|----------|----------|
|                                     | \$       | \$       |
| <b>REVENUES</b>                     |          |          |
| Transfer from (to) another schedule | (30 000) | -        |
| Deferred revenue from previous year | 30 000   | 30 000   |
| Deferred revenue to following year  | -        | (30 000) |
|                                     | <u>-</u> | <u>-</u> |
| Surplus (deficit) for the year      | <u>-</u> | <u>-</u> |

**Algonquin Nation Human Resources and  
Sustainable Development Corporation**

Additional information

For the year ended March 31, 2024

**Schedules**

**First Nation and Inuit Labour Market Advisory Committee - Schedule 3a**

|                                                               | 2024           | 2023           |
|---------------------------------------------------------------|----------------|----------------|
|                                                               | \$             | \$             |
| <b>REVENUES</b>                                               |                |                |
| Ministère du travail, de l'emploi et de la solidarité sociale | 195 840        | 195 840        |
|                                                               | <u>195 840</u> | <u>195 840</u> |
| <b>PROJECT COSTS</b>                                          |                |                |
| Salaries and fringe benefits                                  | 79 045         | 77 417         |
| Administration fees                                           | 8 500          | 8 500          |
| Office furniture                                              | -              | 1 435          |
| Office supplies, postage and delivery                         | 2 815          | 1 948          |
| Professional fees                                             | 84 248         | 85 803         |
| Rent                                                          | 5 400          | 5 400          |
| Telecommunications                                            | 3 751          | 2 811          |
| Training expenses                                             | -              | 517            |
| Travel and accomodation                                       | 12 081         | 12 009         |
|                                                               | <u>195 840</u> | <u>195 840</u> |
| Surplus (deficit) for the year                                | <u>-</u>       | <u>-</u>       |

**Algonquin Nation Human Resources and  
Sustainable Development Corporation**

Additional information

For the year ended March 31, 2024

**Schedules**

**First Nation and Inuit Labour Market Advisory Committee - 927003 project  
- Schedule 3b**

|                                                               | 2024   | 2023   |
|---------------------------------------------------------------|--------|--------|
|                                                               | \$     | \$     |
| REVENUES                                                      |        |        |
| Ministère du travail, de l'emploi et de la solidarité sociale | 14 647 | 81 921 |
|                                                               | 14 647 | 81 921 |
| PROJECT COSTS                                                 |        |        |
| Administration fees                                           | 697    | -      |
| Professional fees                                             | 13 950 | 81 921 |
|                                                               | 14 647 | 81 921 |
| Surplus (deficit) for the year                                | -      | -      |

**First Nation and Inuit Labour Market Advisory Committee - PPA project -  
Schedule 3c**

|                                                               | 2024  | 2023 |
|---------------------------------------------------------------|-------|------|
|                                                               | \$    | \$   |
| REVENUES                                                      |       |      |
| Ministère du travail, de l'emploi et de la solidarité sociale | 9 403 | -    |
|                                                               | 9 403 | -    |
| PROJECT COSTS                                                 |       |      |
| Professional fees                                             | 9 403 | -    |
|                                                               | 9 403 | -    |
| Surplus (deficit) for the year                                | -     | -    |

**First Nation and Inuit Labour Market Advisory Committee - 847990-1  
project - Schedule 3d**

|                                                               | 2024  | 2023 |
|---------------------------------------------------------------|-------|------|
|                                                               | \$    | \$   |
| REVENUES                                                      |       |      |
| Ministère du travail, de l'emploi et de la solidarité sociale | 9 102 | -    |
|                                                               | 9 102 | -    |
| PROJECT COSTS                                                 |       |      |
| Professional fees                                             | 9 102 | -    |
|                                                               | 9 102 | -    |
| Surplus (deficit) for the year                                | -     | -    |

**Algonquin Nation Human Resources and  
Sustainable Development Corporation**

Additional information

For the year ended March 31, 2024

**Schedules**

**CRF Child Care - FNICCI - Schedule 4**

|                                        | 2024          | 2023          |
|----------------------------------------|---------------|---------------|
|                                        | \$            | \$            |
| <b>REVENUES</b>                        |               |               |
| ESDC - Consolidated Revenue Fund (CRF) | 85 665        | 85 665        |
| Deferred revenue from previous year    | 1 556         | 7 339         |
| Deferred revenue to following year     | (2 858)       | (1 556)       |
|                                        | <u>84 363</u> | <u>91 448</u> |
| <b>ADMINISTRATION COSTS</b>            |               |               |
| Salaries and fringe benefits           | 9 263         | 10 274        |
| Professional fees                      | 4 055         | -             |
|                                        | <u>13 318</u> | <u>10 274</u> |
| <b>PROJECT COSTS</b>                   |               |               |
| Child care expenses                    | 1 989         | 1 961         |
| Maintenance and repairs                | 10 273        | 19 028        |
| Office supplies, postage and delivery  | 54 518        | 55 442        |
| Telecommunications                     | 4 265         | 4 743         |
|                                        | <u>71 045</u> | <u>81 174</u> |
| Surplus (deficit) for the year         | <u>-</u>      | <u>-</u>      |

**Algonquin Nation Human Resources and  
Sustainable Development Corporation**

Additional information

For the year ended March 31, 2024

**Schedules**

**I.E.L.L.C. - Schedule 5a**

|                                        | 2024           | 2023           |
|----------------------------------------|----------------|----------------|
|                                        | \$             | \$             |
| <b>REVENUES</b>                        |                |                |
| ESDC - Consolidated Revenue Fund (CRF) | 712 958        | 501 952        |
| Deferred revenue from previous year    | 624 049        | 254 168        |
| Deferred revenue to following year     | (961 621)      | (624 049)      |
|                                        | <u>375 386</u> | <u>132 071</u> |
| <b>ADMINISTRATION COSTS</b>            |                |                |
| Salaries and fringe benefits           | 64 583         | 51 900         |
| Cleaning and repairs                   | -              | 1 846          |
| Office furniture                       | 17 626         | -              |
| Professional fees                      | 630            | 6 894          |
| Rent                                   | -              | 4 411          |
| Training expenses                      | -              | 268            |
|                                        | <u>82 839</u>  | <u>65 319</u>  |
| <b>PROJECT COSTS</b>                   |                |                |
| Cleaning and repairs                   | 195 755        | -              |
| Office supplies, postage and delivery  | -              | 17 312         |
| Professional fees                      | 96 792         | 49 440         |
|                                        | <u>292 547</u> | <u>66 752</u>  |
| Surplus (deficit) for the year         | <u>-</u>       | <u>-</u>       |

**I.E.L.C.C. - R&R - Schedule 5b**

|                                        | 2024           | 2023          |
|----------------------------------------|----------------|---------------|
|                                        | \$             | \$            |
| <b>REVENUES</b>                        |                |               |
| ESDC - Consolidated Revenue Fund (CRF) | 247 779        | 64 000        |
| Deferred revenue from previous year    | 32 291         | -             |
| Deferred revenue to following year     | -              | (32 291)      |
|                                        | <u>280 070</u> | <u>31 709</u> |
| <b>PROJECT COSTS</b>                   |                |               |
| Cleaning and repairs                   | 253 388        | 31 709        |
| Professional fees                      | 26 682         | -             |
|                                        | <u>280 070</u> | <u>31 709</u> |
| Surplus (deficit) for the year         | <u>-</u>       | <u>-</u>      |

**Algonquin Nation Human Resources and  
Sustainable Development Corporation**

Additional information

For the year ended March 31, 2024

**Schedules**

**I.E.L.L.C. - Infrastructure - Schedule 5c**

|                                        | 2024    | 2023 |
|----------------------------------------|---------|------|
|                                        | \$      | \$   |
| REVENUES                               |         |      |
| ESDC - Consolidated Revenue Fund (CRF) | 10 825  | -    |
| Deferred revenue to following year     | (7 286) | -    |
|                                        | 3 539   | -    |
| PROJECT COSTS                          |         |      |
| Maintenance and repairs                | 3 321   | -    |
| Professional fees                      | 218     | -    |
|                                        | 3 539   | -    |
| Surplus (deficit) for the year         | -       | -    |

**I.E.L.L.C. - Additional funding - Schedule 5d**

|                                     | 2024      | 2023      |
|-------------------------------------|-----------|-----------|
|                                     | \$        | \$        |
| REVENUES                            |           |           |
| Deferred revenue from previous year | 103 806   | 103 806   |
| Deferred revenue to following year  | (103 806) | (103 806) |
|                                     | -         | -         |
| Surplus (deficit) for the year      | -         | -         |

**Algonquin Nation Human Resources and  
Sustainable Development Corporation**

Additional information

For the year ended March 31, 2024

**Schedules**

**Learning Centre - Schedule 6**

|                                     | 2024      | 2023      |
|-------------------------------------|-----------|-----------|
|                                     | \$        | \$        |
| REVENUES                            |           |           |
| Transfer from (to) another schedule | 48 412    | -         |
| Deferred revenue from previous year | 274 197   | 274 197   |
| Deferred revenue to following year  | (322 609) | (274 197) |
|                                     | -         | -         |
| Surplus (deficit) for the year      | -         | -         |

**Algonquin Nation Human Resources and  
Sustainable Development Corporation**

Additional information

For the year ended March 31, 2024

**Schedules**

**CRF Administration - Schedule 7**

|                                        | 2024          | 2023          |
|----------------------------------------|---------------|---------------|
|                                        | \$            | \$            |
| <b>REVENUES</b>                        |               |               |
| ESDC - Consolidated Revenue Fund (CRF) | 77 675        | 75 439        |
| Other revenues                         | -             | 349           |
| Transfer from (to) another Schedule    | -             | (900)         |
| Deferred revenue from previous year    | 34 184        | 900           |
| Deferred revenue to following year     | (50 557)      | (34 184)      |
|                                        | <u>61 302</u> | <u>41 604</u> |
| <b>ADMINISTRATION COSTS</b>            |               |               |
| Salaries and fringe benefits           | 12 219        | 6 348         |
| Advertising, awareness and promotion   | 1 577         | 2 220         |
| Cleaning and repairs                   | 4 735         | 4 131         |
| Insurance                              | 6 869         | 3 904         |
| Interests and bank charges             | 106           | 131           |
| Office furniture                       | 4 408         | -             |
| Office supplies, postage and delivery  | 5 884         | 4 443         |
| Professional fees                      | 3 794         | 5 171         |
| Remote working allowance               | -             | 1 530         |
| Rent                                   | 7 174         | 1 838         |
| Rental of equipment                    | 2 706         | 1 681         |
| Telecommunications                     | 5 289         | 4 067         |
| Training expenses                      | 1 166         | 1 071         |
| Travel and accomodation                | 5 375         | 5 069         |
|                                        | <u>61 302</u> | <u>41 604</u> |
| Surplus (deficit) for the year         | <u>-</u>      | <u>-</u>      |

**Algonquin Nation Human Resources and  
Sustainable Development Corporation**

Additional information

For the year ended March 31, 2024

**Schedules**

**CRF Core - Schedule 8**

|                                        | 2024           | 2023           |
|----------------------------------------|----------------|----------------|
|                                        | \$             | \$             |
| <b>REVENUES</b>                        |                |                |
| ESDC - Consolidated Revenue Fund (CRF) | 152 626        | 143 820        |
| Transfer from (to) another schedule    | -              | (65 953)       |
| Deferred revenue from previous year    | 33 397         | 65 953         |
| Deferred revenue to following year     | (43 653)       | (33 397)       |
|                                        | <u>142 370</u> | <u>110 423</u> |
| <b>ADMINISTRATION COSTS</b>            |                |                |
| Salaries and fringe benefits           | 112 306        | 80 843         |
| Advertising, awareness and promotion   | 1 699          | 2 263          |
| Cleaning and repairs                   | 985            | 5 309          |
| Insurance                              | 5 656          | 3 904          |
| Office supplies, postage and delivery  | 5 138          | 2 895          |
| Remote working allowance               | -              | 1 260          |
| Rent                                   | 5 908          | 5 146          |
| Rental of equipment                    | 1 437          | 1 037          |
| Telecommunications                     | 3 822          | 3 412          |
| Training expenses                      | 583            | 268            |
| Travel and accomodation                | 4 836          | 4 086          |
|                                        | <u>142 370</u> | <u>110 423</u> |
| Surplus (deficit) for the year         | <u>-</u>       | <u>-</u>       |

**Algonquin Nation Human Resources and  
Sustainable Development Corporation**

Additional information

For the year ended March 31, 2024

**Schedules**

**CRF Partnership - Schedule 9**

|                                        | 2024          | 2023          |
|----------------------------------------|---------------|---------------|
|                                        | \$            | \$            |
| <b>REVENUES</b>                        |               |               |
| ESDC - Consolidated Revenue Fund (CRF) | 58 526        | 57 256        |
| Transfer from (to) another schedule    | -             | (37 975)      |
| Deferred revenue from previous year    | 4 499         | 37 975        |
| Deferred revenue to following year     | (10 784)      | (4 499)       |
|                                        | <u>52 241</u> | <u>52 757</u> |
| <b>ADMINISTRATION COSTS</b>            |               |               |
| Salaries and fringe benefits           | 40 156        | 35 715        |
| Advertising, awareness and promotion   | 371           | 522           |
| Cleaning and repairs                   | 166           | 1 371         |
| Insurance                              | 1 616         | 3 904         |
| Office supplies, postage and delivery  | 953           | 636           |
| Professional fees                      | 374           | -             |
| Remote working allowance               | -             | 360           |
| Rent                                   | 1 688         | 1 470         |
| Rental of equipment                    | 411           | 296           |
| Telecommunications                     | 1 078         | 946           |
| Travel and accomodation                | 5 428         | 7 537         |
|                                        | <u>52 241</u> | <u>52 757</u> |
| Surplus (deficit) for the year         | <u>-</u>      | <u>-</u>      |

# **Algonquin Nation Human Resources and Sustainable Development Corporation**

Additional information

For the year ended March 31, 2024

**Schedules**

## **CRF Labour Market - Schedule 10**

|                                        | 2024           | 2023           |
|----------------------------------------|----------------|----------------|
|                                        | \$             | \$             |
| <b>REVENUES</b>                        |                |                |
| ESDC - Consolidated Revenue Fund (CRF) | 229 004        | 241 316        |
| Transfer from (to) another schedule    | -              | 104 828        |
| Deferred revenue from previous year    | 294 227        | 267 792        |
| Deferred revenue to following year     | (277 155)      | (294 227)      |
|                                        | <u>246 076</u> | <u>319 709</u> |
| <b>PROJECT COSTS</b>                   |                |                |
| Salaries and fringe benefits           | 3 682          | 3 901          |
| Participants allowances                | 166 003        | 159 151        |
| Administration fees                    | 601            | 25             |
| Advertising, awareness and promotion   | 1 167          | -              |
| Child care expenses                    | -              | 194            |
| Energy                                 | 4 149          | 3 998          |
| Maintenance and repairs                | 562            | 68             |
| Office furniture                       | 243            | 6 844          |
| Office supplies, postage and delivery  | 4 592          | 3 676          |
| Professional fees                      | -              | 50             |
| Rent                                   | 9 096          | 10 996         |
| Rental of equipment                    | -              | 975            |
| Telecommunications                     | 873            | 1 260          |
| Training expenses                      | 53 832         | 125 302        |
| Travel and accomodation                | 1 276          | 3 269          |
|                                        | <u>246 076</u> | <u>319 709</u> |
| Surplus (deficit) for the year         | <u>-</u>       | <u>-</u>       |

**Algonquin Nation Human Resources and  
Sustainable Development Corporation**

Additional information

For the year ended March 31, 2024

**Schedules**

**EIF Administration - Schedule 11**

|                                        | 2024          | 2023          |
|----------------------------------------|---------------|---------------|
|                                        | \$            | \$            |
| <b>REVENUES</b>                        |               |               |
| ESDC - Employment Insurance Fund (EIF) | 36 990        | 36 990        |
| Transfer from (to) another schedule    | (9 981)       | (30 508)      |
| Deferred revenue from previous year    | 16 390        | 30 508        |
| Deferred revenue to following year     | (19 314)      | (16 390)      |
|                                        | <u>24 085</u> | <u>20 600</u> |
| <b>ADMINISTRATION COSTS</b>            |               |               |
| Salaries and fringe benefits           | 1 441         | 1 553         |
| Advertising, awareness and promotion   | 464           | 653           |
| Cleaning and repairs                   | 3 859         | 1 714         |
| Insurance                              | 2 020         | 3 904         |
| Interests and bank charges             | 83            | 131           |
| Office furniture                       | 4 408         | -             |
| Office supplies, postage and delivery  | 1 905         | 1 209         |
| Professional fees                      | 3 794         | 5 171         |
| Remote working allowance               | -             | 450           |
| Rent                                   | 2 110         | 1 838         |
| Rental of equipment                    | 513           | 370           |
| Telecommunications                     | 1 347         | 1 183         |
| Training expenses                      | 1 166         | 1 071         |
| Travel and accomodation                | 975           | 1 353         |
|                                        | <u>24 085</u> | <u>20 600</u> |
| Surplus (deficit) for the year         | <u>-</u>      | <u>-</u>      |

**Algonquin Nation Human Resources and  
Sustainable Development Corporation**

Additional information

For the year ended March 31, 2024

**Schedules**

**EIF Labour Market - Schedule 12**

|                                        | 2024           | 2023           |
|----------------------------------------|----------------|----------------|
|                                        | \$             | \$             |
| <b>REVENUES</b>                        |                |                |
| ESDC - Employment Insurance Fund (EIF) | 211 255        | 211 255        |
| Transfer from (to) another schedule    | 9 981          | 30 507         |
| Deferred revenue from previous year    | 11 542         | 102 981        |
| Deferred revenue to following year     | -              | (11 542)       |
|                                        | <u>232 778</u> | <u>333 201</u> |
| <b>PROJECT COSTS</b>                   |                |                |
| Salaries and fringe benefits           | 1 343          | 1 537          |
| Participants allowances                | 146 844        | 261 078        |
| Administration fees                    | 765            | 406            |
| Advertising, awareness and promotion   | -              | 1 947          |
| Child care expenses                    | 124            | -              |
| Energy                                 | 1 383          | 1 330          |
| Maintenance and repairs                | 237            | 23             |
| Office furniture                       | 5 410          | 7 093          |
| Office supplies, postage and delivery  | 2 136          | 2 550          |
| Professional fees                      | -              | 227            |
| Rent                                   | 3 032          | 3 482          |
| Rental of equipment                    | -              | 325            |
| Telecommunications                     | 1 218          | 420            |
| Training expenses                      | 64 328         | 49 904         |
| Travel and accomodation                | 5 958          | 2 879          |
|                                        | <u>232 778</u> | <u>333 201</u> |
| Surplus (deficit) for the year         | <u>-</u>       | <u>-</u>       |